

**City of St. John's  
Executive Summary Report on Revenue and Expenditure  
For the year ended December 31, 2019**

	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>Revenue</b>				
Taxation	206,888,000	210,869,271	3,981,271	1.9%
Grants in lieu of taxes	8,911,000	8,813,568	(97,432)	-1.1%
Sale of goods & services	43,316,421	39,952,695	(3,363,726)	-7.8%
Other revenue own sources	11,721,589	11,457,753	(263,836)	-2.3%
Grants other governments	33,286,121	32,301,003	(985,119)	-3.0%
Other transfers	10,711,167	10,874,717	163,550	1.5%
<b>Total Revenue</b>	<b>314,834,298</b>	<b>314,269,006</b>	<b>(565,292)</b>	<b>-0.2%</b>
<b>Expenditure</b>				
General government services	40,562,536	38,781,702	1,780,834	4.4%
Protective services	34,260,054	34,756,352	(496,299)	-1.4%
Transportation services	54,189,708	53,789,594	400,115	0.7%
Environmental health services	74,959,353	69,711,361	5,247,993	7.0%
Environmental development services	16,517,311	15,608,586	908,725	5.5%
Parks recreation & cultural services	25,826,886	24,624,447	1,202,438	4.7%
Fiscal services	38,300,261	34,415,554	3,884,707	10.1%
Transfers to reserves & other funds	22,367,512	21,961,209	406,303	1.8%
<b>Total Expenditure before transfers</b>	<b>306,983,621</b>	<b>293,648,805</b>	<b>13,334,816</b>	<b>4.3%</b>
<b>Transfers to other departments</b>				
Payroll costs	5,954,463	5,272,748	681,715	11.4%
Fleet - mechanical	1,896,215	1,418,222	477,993	25.2%
<b>Total transfers to other departments</b>	<b>7,850,678</b>	<b>6,690,970</b>	<b>1,159,707</b>	<b>14.8%</b>
<b>Total Expenditure</b>	<b>314,834,298</b>	<b>300,339,775</b>	<b>14,494,523</b>	<b>4.6%</b>
<b>Net (surplus) deficit</b>	<b>-</b>	<b>13,929,232</b>	<b>(13,929,232)</b>	

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	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>REVENUE:</b>				
<b>Taxation:</b>				
41112 Residential Realty	90,530,000	93,259,753	2,729,753	3.0%
41118 Commercial Realty	74,700,000	75,961,144	1,261,144	1.7%
41940 Accommodation Tax	3,400,000	3,121,586	(278,414)	-8.2%
41991 Utility Tax	6,200,000	6,290,359	90,359	1.5%
44410 Water Tax	32,058,000	32,236,429	178,429	0.6%
<b>Taxation: Total</b>	<b>206,888,000</b>	<b>210,869,271</b>	<b>3,981,271</b>	<b>1.9%</b>
<b>Grants In Lieu of Taxes:</b>				
42100 Govt. Of Canada	5,000,000	4,855,048	(144,952)	-2.9%
42200 Govt. Canada Agencies	950,000	982,806	32,806	3.5%
42300 Water Tax Grant	2,961,000	2,975,713	14,713	0.5%
<b>Grants In Lieu of Taxes: Total</b>	<b>8,911,000</b>	<b>8,813,568</b>	<b>(97,432)</b>	<b>-1.1%</b>
<b>Sales of Goods &amp; Services:</b>				
44100 General Government	3,592,992	3,685,251	92,259	2.6%
44300 Transportation	2,255,254	899,062	(1,356,192)	-60.1%
44400 Environmental Health	20,346,244	19,514,758	(831,486)	-4.1%
44435 Tipping Fees	13,891,604	12,757,188	(1,134,416)	-8.2%
44700 Recreation	2,512,366	2,286,882	(225,483)	-9.0%
44900 Other General	717,960	809,554	91,593	12.8%
<b>Sales of Goods &amp; Services: Total</b>	<b>43,316,421</b>	<b>39,952,695</b>	<b>(3,363,726)</b>	<b>-7.8%</b>
<b>Other Revenue Own Sources:</b>				
45120 Business Licenses	154,950	147,403	(7,547)	-4.9%
45170 Construction Permits	3,671,703	3,347,406	(324,297)	-8.8%
45200 Fines	1,956,250	1,497,540	(458,710)	-23.4%
45300 Rents & Concessions	3,741,996	3,043,196	(698,800)	-18.7%
45500 Investment Interest	396,690	1,397,833	1,001,143	252.4%
45600 Interest Tax Arrears	1,800,000	2,024,376	224,376	12.5%
<b>Other Revenue Own Sources: Total</b>	<b>11,721,589</b>	<b>11,457,753</b>	<b>(263,836)</b>	<b>-2.3%</b>
<b>Grants Other Governments:</b>				
47100 Other Grants	1,882,627	2,440,892	558,265	29.7%
47107 CMHC Mortgage Subsidy	95,487	109,775	14,288	15.0%
47530 Recovery Debt Charges	24,759,319	23,137,973	(1,621,346)	-6.5%
47550 Real Program Grants	59,000	59,518	518	0.9%
47555 NPH Subsidy	1,060,542	1,009,769	(50,773)	-4.8%
47110 Gas Tax Rebate	5,429,147	5,543,076	113,929	2.1%
<b>Grants Other Governments: Total</b>	<b>33,286,121</b>	<b>32,301,003</b>	<b>(985,119)</b>	<b>-3.0%</b>
<b>Other Transfers:</b>				
49200 Assessments	-	191,588	191,588	0.0%
49300 Transfers From Reserves	10,711,167	10,683,129	(28,038)	-0.3%
<b>Other Transfers: Total</b>	<b>10,711,167</b>	<b>10,874,717</b>	<b>163,550</b>	<b>1.5%</b>
<b>REVENUE: TOTAL</b>	<b>314,834,298</b>	<b>314,269,006</b>	<b>(565,292)</b>	<b>-0.2%</b>
<b>EXPENDITURE:</b>				

**City of St. John's**  
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**For the year ended December 31, 2019**

	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>GENERAL GOVERNMENT:</b>				
<b>General Administrative:</b>				
1111 Mayor & Councillors	829,113	849,453	(20,340)	-2.5%
1115 Civic Events & Receptions	76,420	53,498	22,922	30.0%
1212 Admin. Administrative Services	1,085,680	1,067,582	18,098	1.7%
1213 Human Resources	1,048,057	1,010,520	37,537	3.6%
1214 Benefits Administration	270,028	266,463	3,565	1.3%
1215 City Manager's Office	415,291	415,695	(404)	-0.1%
1216 Employee Wellness	593,325	568,751	24,574	4.1%
1217 Organizational Development	314,198	212,436	101,762	32.4%
1218 HR Advisory Services	1,081,410	985,389	96,021	8.9%
1220 Legal Services	1,859,084	1,809,663	49,422	2.7%
1221 Mgmt. & Admin. Finance & Administration	641,422	560,686	80,737	12.6%
1222 Financial Services	992,303	879,179	113,123	11.4%
1223 Budgetary Services	373,320	373,640	(320)	-0.1%
1225 Performance & Strategy	425,313	406,504	18,809	4.4%
1231 Assessment	2,198,283	2,263,558	(65,275)	-3.0%
1241 Revenue Accounting	1,223,564	1,095,551	128,014	10.5%
1250 Property Management	2,137,381	2,237,855	(100,474)	-4.7%
1251 Office Services	515,876	471,565	44,312	8.6%
1252 Maint. City Hall	872,240	817,034	55,206	6.3%
1254 Maint. City Hall Annex	174,367	153,834	20,533	11.8%
1257 Maint. Railway Coastal Museum	14,490	15,317	(827)	-5.7%
1258 Maint. 245 Freshwater Road	240,971	219,276	21,695	9.0%
1259 Maint. Conway Building	48,638	43,595	5,043	10.4%
1260 Maint. Archives Building	46,876	37,252	9,624	20.5%
1261 Purchasing	769,563	778,652	(9,089)	-1.2%
1262 Materials Management	762,697	774,765	(12,068)	-1.6%
1269 Internal Audit	325,585	291,309	34,276	10.5%
1270 Corporate Communications	995,517	917,850	77,667	7.8%
1272 Information Services	5,547,517	4,703,879	843,638	15.2%
1274 Service Center	1,744,058	1,513,488	230,569	13.2%
1318 Land Information Systems	1,292,947	1,125,253	167,694	13.0%
2498 Maint. East End Storage Facility	1,752	-	1,752	100.0%
2531 Emergency Preparedness	123,799	126,801	(3,002)	-2.4%
<b>General Administrative: Total</b>	<b>29,041,088</b>	<b>27,046,294</b>	<b>1,994,794</b>	<b>6.9%</b>
<b>Pensions &amp; Benefits:</b>				
1290 Pensions & Employee Benefits	1,872,836	2,013,088	(140,252)	-7.5%
1297 Sick & Severance Liabilities	1,741,445	1,821,967	(80,522)	-4.6%
<b>Pensions &amp; Benefits: Total</b>	<b>3,614,281</b>	<b>3,835,055</b>	<b>(220,774)</b>	<b>-6.1%</b>

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	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>Engineering:</b>				
1311 Mgmt. Planning, Engineering	525,381	511,815	13,566	2.6%
1313 Development Control	2,124,254	2,350,644	(226,390)	-10.7%
1314 Surveying	616,950	600,251	16,699	2.7%
1315 Transportation Engineering	1,928,593	1,833,844	94,750	4.9%
1316 Admin. Planning, Engineering & Regulatory Services	999,056	980,869	18,186	1.8%
1319 Construction Engineering	691,757	693,931	(2,175)	-0.3%
1320 Facility Engineering	495,892	453,299	42,593	8.6%
<b>Engineering: Total</b>	<b>7,381,883</b>	<b>7,424,654</b>	<b>(42,770)</b>	<b>-0.6%</b>
<b>Other General Government:</b>				
1931 Risk Management & Insurance	525,284	475,699	49,585	9.4%
<b>Other General Government: Total</b>	<b>525,284</b>	<b>475,699</b>	<b>49,585</b>	<b>9.4%</b>
<b>GENERAL GOVERNMENT: TOTAL</b>	<b>40,562,536</b>	<b>38,781,702</b>	<b>1,780,834</b>	<b>4.4%</b>
<b>PROTECTIVE SERVICES:</b>				
<b>Fire Protection:</b>				
1256 Maint. Fire Department	327,635	223,764	103,871	31.7%
2491 Fire Protection	(5,260,698)	(6,774,497)	1,513,799	-28.8%
2492 Communication Center	(32,967)	233,657	(266,624)	808.8%
2493 Goulds Volunteer Fire Department	240,196	221,174	19,022	7.9%
2494 Central Fire Station	186,648	187,443	(795)	-0.4%
2495 Kenmount Road Fire Station	50,237	29,782	20,456	40.7%
2496 Mt. Pearl Fire Station	128,335	72,654	55,681	43.4%
2497 Brookfield Road Fire Station	42,049	44,553	(2,504)	-6.0%
2499 West End Fire Station	69,132	85,537	(16,405)	-23.7%
2500 St. John's Fire Protection	25,891,889	26,760,455	(868,566)	-3.4%
2501 Kent's Pond Fire Station	59,322	69,301	(9,980)	-16.8%
2502 Fire Prevention	795,787	920,966	(125,180)	-15.7%
2503 Regional Fire Administration	4,429,815	5,662,847	(1,233,033)	-27.8%
2504 Mechanical Division	483,120	573,621	(90,500)	-18.7%
2505 Paradise Fire Station	69,175	65,342	3,833	5.5%
<b>Fire Protection: Total</b>	<b>27,479,675</b>	<b>28,376,599</b>	<b>(896,925)</b>	<b>-3.3%</b>
<b>Protective Inspections:</b>				
2921 Mgmt. Regulatory Services	617,234	750,730	(133,496)	-21.6%
2922 Building Inspection	1,743,764	1,715,549	28,215	1.6%
2923 Electrical Inspection	563,491	565,991	(2,501)	-0.4%
2924 Plumbing Inspection	249,980	241,225	8,755	3.5%
2929 Taxi & By-law Inspections	178,119	164,515	13,605	7.6%
<b>Protective Inspections: Total</b>	<b>3,352,588</b>	<b>3,438,010</b>	<b>(85,422)</b>	<b>-2.5%</b>

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	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>Traffic:</b>				
2141 Traffic Enforcement	2,004,290	1,518,957	485,333	24.2%
2142 Crossing Guard Program	112,677	93,663	19,014	16.9%
<b>Traffic: Total</b>	<b>2,116,967</b>	<b>1,612,620</b>	<b>504,347</b>	<b>23.8%</b>
<b>Humaine Services:</b>				
2931 Humane Services	1,224,905	1,245,414	(20,509)	-1.7%
2932 Maint. Animal Control Shelter	85,919	83,710	2,209	2.6%
<b>Humane Services: Total</b>	<b>1,310,824</b>	<b>1,329,124</b>	<b>(18,299)</b>	<b>-1.4%</b>
<b>PROTECTIVE SERVICES: TOTAL</b>	<b>34,260,054</b>	<b>34,756,352</b>	<b>(496,299)</b>	<b>-1.4%</b>
<b>TRANSPORTATION SERVICES:</b>				
<b>Roads:</b>				
3011 Mgmt. & Admin. Public Works	1,032,714	1,016,827	15,887	1.5%
3211 Mgmt. & Admin. Streets & Parks	1,752,194	1,771,822	(19,627)	-1.1%
3221 Maint. of Roads & Sidewalks	7,310,253	7,481,153	(170,901)	-2.3%
3231 Snow Clearing	16,103,511	16,038,835	64,676	0.4%
3241 Maint. Public Works Depot	1,133,184	1,289,324	(156,140)	-13.8%
3242 Maint. Asphalt Recycling Facility	9,846	7,134	2,712	27.5%
3252 Maint. Traffic Signs & Lights	1,881,048	1,801,915	79,133	4.2%
3262 Street Cleaning By Hand	302,550	237,180	65,370	21.6%
<b>Roads: Total</b>	<b>29,525,299</b>	<b>29,644,190</b>	<b>(118,890)</b>	<b>-0.4%</b>
<b>Other Transportation Services:</b>				
3521 Parking Meters	1,178,897	950,946	227,951	19.3%
3561 Street Lighting	4,719,975	4,430,361	289,614	6.1%
3591 Metrobus & Para-Transit System	18,765,537	18,764,097	1,440	0.0%
<b>Other Transportation Services: Total</b>	<b>24,664,409</b>	<b>24,145,404</b>	<b>519,005</b>	<b>2.1%</b>
<b>TRANSPORTATION SERVICES: TOTAL</b>	<b>54,189,708</b>	<b>53,789,594</b>	<b>400,115</b>	<b>0.7%</b>
<b>ENVIRONMENTAL HEALTH:</b>				
<b>Water:</b>				
4111 Admin. Environmental Services	2,307,975	2,180,434	127,541	5.5%
4120 City Share of Regional Water System	5,113,824	4,724,458	389,365	7.6%
4121 Petty Harbor Long Pond Water Treatment Facility	1,466,705	1,351,857	114,848	7.8%
4122 Winsor Lake Water Treatment Facility	11,461,468	9,689,670	1,771,798	15.5%
4123 Regional Water System	12,942,635	11,789,442	1,153,193	8.9%
4131 Water & Waste Water Distribution	9,956,769	9,528,932	427,837	4.3%
<b>Water: Total</b>	<b>43,249,375</b>	<b>39,264,792</b>	<b>3,984,583</b>	<b>9.2%</b>
<b>Waste Water:</b>				
4225 Riverhead Waste Water Treatment Facility	8,615,901	8,427,826	188,074	2.2%
<b>Waste Water: Total</b>	<b>8,615,901</b>	<b>8,427,826</b>	<b>188,074</b>	<b>2.2%</b>

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	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>Sanitary:</b>				
4321 Garbage Collection	7,426,840	7,205,563	221,277	3.0%
4322 Waste Diversion Public Awareness	209,328	221,874	(12,546)	-6.0%
4331 Garbage Disposal	9,371,012	8,433,301	937,711	10.0%
4332 Maint. Robin Hood Bay Facility	291,347	269,936	21,410	7.3%
4333 Materials Recovery Facility	1,539,897	1,695,085	(155,188)	-10.1%
4334 Residential Drop Off Facility	908,259	853,412	54,847	6.0%
4335 Eastern Waste Management	3,347,395	3,339,572	7,823	0.2%
<b>Sanitary: Total</b>	<b>23,094,078</b>	<b>22,018,742</b>	<b>1,075,336</b>	<b>4.7%</b>
<b>ENVIRONMENTAL HEALTH: TOTAL</b>				
	<b>74,959,353</b>	<b>69,711,361</b>	<b>5,247,993</b>	<b>7.0%</b>
<b>ENVIRONMENTAL DEVELOPMENT:</b>				
<b>Planning:</b>				
6113 Planning & Development	622,134	461,341	160,792	25.8%
<b>Planning: Total</b>	<b>622,134</b>	<b>461,341</b>	<b>160,792</b>	<b>25.8%</b>
<b>Community Development:</b>				
6211 Admin. Community Services	450,781	565,259	(114,478)	-25.4%
6212 Events & Services	634,105	619,485	14,619	2.3%
<b>Community Development: Total</b>	<b>1,084,886</b>	<b>1,184,744</b>	<b>(99,858)</b>	<b>-9.2%</b>
<b>Housing &amp; Real Estate:</b>				
6341 Real Estate	16,732	3,228	13,505	80.7%
6342 Rental Housing Projects	299,000	156,284	142,716	47.7%
6343 Tourism Marketing Levy Expenditures	4,775,278	4,589,174	186,104	3.9%
6360 Non-Profit Housing Units	5,403,073	5,029,630	373,443	6.9%
6391 Admin. Non-Profit Housing	688,208	696,915	(8,707)	-1.3%
6392 Maint. Non-Profit Housing	643,356	658,373	(15,017)	-2.3%
6395 Homelessness Partnership Funding	832,405	832,405	-	0.0%
6401 HFSCF: Coordination Framework	431,383	431,383	-	0.0%
6402 HFSCF: Homelessness Information System	261,667	261,667	-	0.0%
6404 HFSCF: Point In Time Count	16,358	16,358	-	0.0%
6405 HFSCF: Training & Engagement	83,511	83,511	-	0.0%
6406 HFSCF: CAB Community Action	2,000	2,000	-	0.0%
6407 HFSCF: CAB Meetings	2,804	2,804	-	0.0%
<b>Housing &amp; Real Estate: Total</b>	<b>13,455,775</b>	<b>12,763,732</b>	<b>692,043</b>	<b>5.1%</b>
<b>Tourism &amp; Economic Development:</b>				
6612 Tourism Development	261,009	177,958	83,051	31.8%
6613 Visitor's Services	154,485	137,838	16,647	10.8%
6616 Economic Development	609,178	582,124	27,054	4.4%
6624 Maint. Gentara Building	304,790	270,910	33,880	11.1%
6625 Quidi Vidi Visitor's Center	25,055	29,939	(4,884)	-19.5%
<b>Tourism &amp; Economic Development: Total</b>	<b>1,354,516</b>	<b>1,198,769</b>	<b>155,748</b>	<b>11.5%</b>
<b>ENVIRONMENTAL DEVELOPMENT: TOTAL</b>				
	<b>16,517,311</b>	<b>15,608,586</b>	<b>908,725</b>	<b>5.5%</b>

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<b>PARKS, RECREATION &amp; CULTURAL SERVICES:</b>				
<b>Parks:</b>				
7111 Admin. Parks	952,508	933,603	18,905	2.0%
7121 Maint. Municipal Parks	6,194,798	5,950,190	244,608	3.9%
7123 Maint. Sports Parks & Fields	682,445	674,605	7,840	1.1%
7125 Maint. Buckmasters Community Center	84,836	70,994	13,843	16.3%
7130 Maint. H.G.R. Mews Center	203,419	208,811	(5,392)	-2.7%
7131 Maint. Aquatic Parks	260,397	274,163	(13,766)	-5.3%
7133 Maint. Rotary Park Chalet	46,596	36,794	9,802	21.0%
7134 Maint. Sports Buildings	293,347	207,636	85,711	29.2%
7135 Snow Clearing Steps and Right Of Way	679,322	619,360	59,962	8.8%
7136 Maint. Shea Heights Community Center	60,459	47,613	12,846	21.2%
7138 Maint. Kilbride Community Center	44,914	30,650	14,264	31.8%
7139 Maint. Southlands Community Center	59,114	54,418	4,696	7.9%
7140 Maint. Paul Reynolds Community Center	736,439	735,973	466	0.1%
7141 Maint. Anna Templeton Center	38,200	9,623	28,577	74.8%
7142 Maint. Kenmount Terrace Community Center	77,470	51,044	26,426	34.1%
7225 Maint. Bowring Park Buildings	73,242	76,030	(2,788)	-3.8%
<b>Parks: Total</b>	<b>10,487,505</b>	<b>9,981,508</b>	<b>505,998</b>	<b>4.8%</b>
<b>Recreation:</b>				
7305 Healthy Communities & Inclusion	1,021,222	997,106	24,117	2.4%
7311 Community Development	1,009,627	1,005,707	3,920	0.4%
7321 Family, Children & Youth	949,274	866,733	82,541	8.7%
7322 Bowring Park Pool Operations	120,044	98,794	21,250	17.7%
7324 Admin. Recreation Facilities	1,134,811	1,080,783	54,028	4.8%
7325 H.G.R. Mews Center Operations	758,988	724,086	34,902	4.6%
7329 H.G.R. Mews Center Aquatics & Fitness Programs	577,706	519,484	58,222	10.1%
7330 Goulds Recreation Association	166,250	166,250	-	0.0%
7333 Seniors Programs & Services	214,028	205,189	8,839	4.1%
7334 Bannerman Park Pool Operations	70,364	65,210	5,154	7.3%
7336 Shea Heights Community Center Operations	261,387	216,611	44,775	17.1%
7337 Southlands Community Center Operations	326,045	342,537	(16,492)	-5.1%
7338 Kilbride Community Center Operations	265,317	262,425	2,892	1.1%
7339 Kenmount Terrace Community Center Operations	299,405	206,589	92,815	31.0%
7340 Paul Reynolds Community Center Operations	879,239	832,477	46,763	5.3%
7342 Paul Reynolds Community Center Aquatics and Fitness Programs	1,361,037	1,287,054	73,982	5.4%
<b>Recreation: Total</b>	<b>9,414,745</b>	<b>8,877,035</b>	<b>537,710</b>	<b>5.7%</b>

**City of St. John's  
Executive Summary Report on Revenue and Expenditure  
For the year ended December 31, 2019**

	<b>ANNUAL BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE \$</b>	<b>VARIANCE %</b>
<b>Cultural:</b>				
7445 St. John's Sports & Entertainment	3,403,200	3,392,609	10,591	0.3%
7551 Grants & Subsidies	1,495,443	1,539,975	(44,532)	-3.0%
7553 Local Immigration Partnership Strategy	66,974	57,617	9,357	14.0%
7910 Cultural Development	182,992	150,526	32,467	17.7%
7911 Municipal Archives	290,902	256,136	34,766	12.0%
7912 Railway Coastal Museum Operations	485,123	369,042	116,081	23.9%
<b>Cultural: Total</b>	<b>5,924,635</b>	<b>5,765,905</b>	<b>158,730</b>	<b>2.7%</b>
<b>PARKS, RECREATION &amp; CULTURAL SERVICES: TOTAL</b>	<b>25,826,886</b>	<b>24,624,447</b>	<b>1,202,438</b>	<b>4.7%</b>
<b>FISCAL SERVICES &amp; TRANSFERS:</b>				
<b>Fiscal Services:</b>				
8111 Short-Term Debt Charges	80,000	4,926	75,074	93.8%
8131 Debenture Debt Charges	37,720,261	34,345,261	3,375,000	8.9%
8191 Other Debt Charges	500,000	65,367	434,633	86.9%
<b>Fiscal Services: Total</b>	<b>38,300,261</b>	<b>34,415,554</b>	<b>3,884,707</b>	<b>10.1%</b>
<b>Transfers:</b>				
8211 Allowance For Doubtful Accounts	1,350,000	943,697	406,303	30.1%
8990 Capital Expenditures	21,017,512	21,017,511	-	0.0%
<b>Transfers: Total</b>	<b>22,367,512</b>	<b>21,961,209</b>	<b>406,303</b>	<b>1.8%</b>
<b>FISCAL SERVICES &amp; TRANSFERS: TOTAL</b>	<b>60,667,773</b>	<b>56,376,763</b>	<b>4,291,010</b>	<b>7.1%</b>
<b>EXPENDITURE BEFORE TRANSFERS TO OTHER DEPARTMENTS: TOTAL</b>	<b>306,983,621</b>	<b>293,648,805</b>	<b>13,334,816</b>	<b>4.3%</b>
<b>TRANSFERS TO OTHER DEPARTMENTS:</b>				
<b>Payroll Costs:</b>				
1295 EMPLOYER PAYROLL COSTS	5,954,463	5,272,748	681,715	11.4%
<b>Payroll Costs: Total</b>	<b>5,954,463</b>	<b>5,272,748</b>	<b>681,715</b>	<b>11.4%</b>
<b>Mechanical:</b>				
3111 ADMINISTRATION - MECHANICAL DEPT.	1,599,869	1,623,697	(23,828)	-1.5%
3121 VEHICLE & EQUIPMENT MAINTENANCE	9,210,898	8,881,771	329,128	3.6%
3123 ROBIN HOOD BAY HEAVY EQUIPMENT	685,078	496,262	188,816	27.6%
3129 VEHICLE FLEET RENTAL	(9,599,631)	(9,583,508)	(16,123)	0.2%
<b>Mechanical: Total</b>	<b>1,896,215</b>	<b>1,418,222</b>	<b>477,993</b>	<b>25.2%</b>
<b>TRANSFERS TO OTHER DEPARTMENTS: TOTAL</b>	<b>7,850,678</b>	<b>6,690,970</b>	<b>1,159,707</b>	<b>14.8%</b>
<b>EXPENDITURE: TOTAL</b>	<b>314,834,298</b>	<b>300,339,775</b>	<b>14,494,523</b>	<b>4.6%</b>