DECISION/DIRECTION NOTE

| Title: | 2020 Capital Out of Revenue |
|------------------------------|---|
| Date Prepared: | February 24, 2020 |
| Report To: | His Worship the Mayor and Council |
| Councillor and Role: | All |
| Ward: | All wards |
| Decision/Direction Required: | Council to Approve 2020 Capital Out of Revenue Listing & Parks Reserve Projects |

Discussion – Background and Current Status:

The City's Capital out of Revenue program is determined on an annual basis and funded primarily from an allocation from the City's annual operating budget, as well as other sources. This program is different from the City's larger cost-shared capital arrangements with the Federal and Provincial Governments, for which the City borrows its share of the cost.

Total Capital out of Revenue funding is comprised of:

| CAPITAL OUT OF REVENUE FUNDING | 2020 Budget | |
|--|-------------|--|
| Federal Gas Tax Funding - Mews replacement | 7,089,587 | |
| Provincial Gas Tax - One Time - Unrestricted | 831,153 | |
| Parks Reserve | 1,591,283 | |
| Fleet acquisition | 3,600,000 | |
| Water related projects | 3,230,000 | |
| Carried forward - Net funds from previous projects | 1,188,703 | |
| General | 7,018,653 | |
| TOTAL CAPITAL OUT OF REVENUE FUNDING | 24,549,379 | |

The sources of funding are described further below. It is important to note that some sources are already committed for various purposes, while others are available for general use.

- <u>Federal and Provincial Gas Tax Funding</u> Federal Gas Tax funding has been fully dedicated by Council directive to the replacement of the Mews Recreation Centre. The Provincial Gas Tax amount of \$831K was first awarded in the 2015 Provincial budget. This amount is unrestricted and as such can be spent on any project and has been included with the general capital out of revenue contribution.
- 2. <u>Parks Reserve</u> Development fees collected in excess of the Parks Reserve annual cap of \$3 million. These excess funds are redistributed for general capital use.



- 3. <u>Fleet acquisition fund</u> In accordance with City policy this is dedicated to replacement of the City's fleet. This amount is unchanged from the 2016-2018 Capital Plan.
- 4. <u>Water related projects</u> These funds are committed to projects that are funded through the water tax and focus exclusively on work related to the water system.
- 5. <u>Carried Forward and General</u>- This amount is not project specific and used to fund an assortment of projects. Amounts carried forward are attached. Transfers will be required to balance and close numerous capital jobs with the net funding remaining brought forward.

Combining the sources of funding that are not otherwise committed gives the following funding available for projects for 2020:

| UNCOMMITTED FUNDS FOR GENERAL USE | 2020 Budget | |
|--|-------------|--|
| Provincial Gas Tax - One Time - Unrestricted | 831,153 | |
| Parks Reserve | 1,591,283 | |
| Carried forward - Net funds from previous projects | 1,188,703 | |
| General | 7,018,653 | |
| TOTAL UNCOMITTED FUNDS FOR GENERAL USE | 10,629,792 | |

Below is the proposed capital out of revenue expenditure listing for 2020.



| CAPITAL OUT OF REVENUE EXPENDITURE | 2020 Budget |
|--|-------------|
| Grind and Patch | 1,970,000 |
| Snow removal/dump | 886,431 |
| Capital grants Community Groups | 800,000 |
| Various City Buildings | 500,000 |
| Sidewalk/Curb/Gutter Repair | 650,000 |
| IT Project Capital Budget | 250,000 |
| Affordable Housing Strategy | 133,500 |
| Kenmount Fire Station Upgrade (City Share) | 187,500 |
| SJRFD Radio System | 22,500 |
| Sanders - Fleet Replacement | 550,000 |
| Municipal Residential Tree Planting Initiative | 25,000 |
| Large Diameter Culvert Replacement | 180,000 |
| Annual Traffic Calming Program | 50,000 |
| Bike St. John's Master Plan - Project | 377,923 |
| Annual Infill Sidewalk Program | (50,000) |
| Loader Purchase | 600,000 |
| St. John's Airport - Flight Attraction Contribution | 200,000 |
| Fort Amherst (City Share) | 100,000 |
| Wetlands Study Phase 2 | 350,000 |
| Rawlin's Cross Reconfiguration (subject to approval) | 150,000 |
| City Hall Energy Efficiency Assessment (Sustainability Plan) | 100,000 |
| Cameras on Sanders | 200,000 |
| Pavement Marking Digitization | 100,000 |
| Downtown Decorative Lighting | 291,938 |
| Asphalt Lab Relocation | 175,000 |
| George Street Revitilation Project - Study Only | 50,000 |
| Pedestrian & Bike Counters | 50,000 |
| Bike Racks | 10,000 |
| Sidewalk snowblowers (2) | 620,000 |
| Sidewalk plows (4) | 800,000 |
| Land Acquisition | 300,000 |
| TOTAL CAPITAL OUT OF REVENUE EXPENDITURE | 10,629,792 |

Approval is currently being sought for the 2020 budget year only. Pending a further review of capital needs and project funding requirements, approval for 2021 projects will be sought at a later date.

It is important to note that should a 2020-2023 MYCW cost-shared program with Government of Newfoundland and Labrador not be available or at an amount not comparable to previous programs, the above listing may need to be reevaluated.



Below is a list of projects recommended to be funded from the Parks and Open Spaces Reserve which contains a balance of \$3M.

| PARKS RESERVE EXPENDITURE | 2020 Budget |
|--|-------------|
| Canadian Tire Jumpstart Contribution | 300,000 |
| Bowring Park Observation Decks | 45,000 |
| McNiven PI to Dureness St Trail Connection | 100,000 |
| Victoria Park - Phase 3 | 150,000 |
| TOTAL PARKS RESERVE EXPENDITURE | 595,000 |

Key Considerations/Implications:

1. Budget/Financial Implications

As per above.

2. Partners or Other Stakeholders

Many residents and businesses are affected by decisions related to Capital expenditure. Recent budget engagement and Citizen surveys provided an opportunity to incorporate that feedback into the decisions made around the capital listing.

3. Alignment with Strategic Directions/Adopted Plans

Consideration must be given to how the projects listed align with the City's newly developed Strategic Plan goals.

4. Legal or Policy Implications

5. Engagement and Communications Considerations

6. Human Resource Implications.

7. Procurement Implications

Timeliness of approval of the plan is important to allow departments time to prepare (i.e. prepare tenders, RFP's, etc.) for the upcoming construction season.

8. Information Technology Implications

9. Other Implications

Recommendations:

- 1. Council approve the 2020 Capital Out of Revenue list.
- 2. Council approve the recommended Parks Reserve projects.

| Report: Funds Carried Forward from Previous Projects |
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| Melanie Shea, Financial Accountant |
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| Kevin Breen, City Manager |
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| Derek Coffey, Deputy City Manager – Finance & Administration |
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Funds Carried Forward From Previous Projects

| Budget Year | Description | Job # | Available |
|-------------|---|--------------|--------------|
| 2019 | Grind & Patch | ENG-2019-962 | (9,633.52) |
| 2019 | Oxen Pond Road Storm Sewer Upgrade | Eng-2019-963 | 27,836.67 |
| 2019 | 2019 Carry forward Amount Adjustment | N/A | 50,000.00 |
| 2017 NRP | Portugal Cove Road WTM Replacement | ENG-2017-854 | (140,468.91) |
| 2018 | Cumberland Crescent Storm Sewer | ENG-2018-896 | 500,000.00 |
| 2013 | Blackmarsh Rd/Captain Whalen | ENG-2013-669 | (65,000.00) |
| 2019 | Linegar Avenue Phase 1B | ENG-2019-950 | 300,000.00 |
| 2017 | Team Gushue Highway - notional amount to be set aside | N/A | 500,000.00 |
| 2017 | Rotary Park Wharf | ENG-2017-874 | (2,315.47) |
| 2017 | BAY BULLS ROAD PH 2 | ENG-2013-674 | (3,004.35) |
| 2017 | TERRA NOVA RD ARCHIVES BLDNG | ENG-2015-767 | 31,288.77 |
| | | | |
| | Total Funds Carried Forward | | 1,188,703.19 |