

Comments on the City of St. John's draft Heritage Strategic Plan

Introduction

We would like to applaud you on preparing this strategic plan and identifying many important initiatives to be completed and the opportunity to provide input.

As heritage professionals we are providing you with the following recommendations and insights with the aim of ensuring the citizen's historic resources are protected for the benefit of current and future generations. Our comments are also being provided to ensure the citizens and governments financial investments in conserving our built heritage in St. John's, which has been significant since the 1970s, are appropriately protected.

An expert on heritage and tourism world wide, Dr. Clare Gunn from Texas A&M University, stated: "*A Nice Place to Visit Must First Be a Nice Place to Live*". We therefore strongly recommend the City first focus on eliminating drug use in the downtown and its many associated issues. People of all income levels do not want to live in or visit crime-ridden neighbourhoods and this situation therefore puts our heritage resources in the downtown at threat. The City's drug problem is also a significant safety issue for visitors to the City and those who work and live in the downtown.

We also note the City's heritage resources and districts will also not be protected for future generations if the City enables the modification of building foundations and facades to add height to original historic buildings, as noted as your intent in the proposed plan. Rather historic buildings must continue to visually represent our historic places and times. They currently achieve this by remaining in their original, authentic forms, scale and neighbourhoods. If they are rebuilt, as you propose, to increase more density downtown, then such modifications will destroy both their integrity and authenticity as well as the historic integrity of the neighbourhoods or conservation areas in which they sit.

We also note the concern raised by the City that businesses need more people downtown to be viable. This is not an argument however to justify implementing such a destructive new policy for heritage buildings. Young people, families and seniors just do not have the disposable income in today's economy to support the business community, as has been in the past. Putting more affordable housing downtown on top of heritage buildings, or in new high rise condo structures, adjacent to heritage buildings in heritage areas, may actually accelerate the frustration of the viability of downtown businesses and such a move will certainly diminish the City's tourism capability and economy.

The tourism economy is presently robust and will grow with Canadians staying at home and visiting Canada and not travelling to the United States. It would be therefore be an ill-informed lack of foresight for the City to destroy the very heritage infrastructure resources that are necessary for the growth of the tourism economy of St. John's. Such a move would also impact citizens who have a deep sense of pride of place about their historic districts and structures.. Many historic resources and places in St. John's also symbolize and strengthen the story of the building of the historic nation of NL. This is a theme that is also a priority of our Prime Minister and citizens of St. John's as 50% of them have indicated they are interested in the heritage of the City.

Tourism and Economic Development - Page 9

We therefore recommend much more information and actions are needed in this plan to reinforce the role of St. John's as an anchor heritage tourism attraction for NL and Canada and one that symbolizes nation building. We also recommend not only that these resources need to be maintained, but heritage infrastructure needs much greater protections, appropriate development and resource deployment to sustain them as heritage tourism assets for visitors.

This is important as both the National and Provincial Tourism Plans recognize national historic sites, districts, world heritage sites, historic buildings and museums as important assets in the development of Canada's and NL tourism industry. Downtown St. John's has Heritage Districts, National Historic Sites and multiple full multi-site National Historic Districts. The City for some reason does not want to or appears not to recognize these assets as the backbone and anchor attractions for visitors. Visitors do NOT come to St. John's to see high-rises or modern architecture. They come to see what is utterly unique in a Historic City in the middle of the North Atlantic.

Provincial Tourism surveys show that 90% of all tourists coming to St. John's are attracted by the historic districts, heritage buildings and the visual appeal of our unique historic downtown streetscapes. St. John's also has the most visited national historic sites in NL with the Ecclesiastical District being number one followed by Cape Spear and Signal Hill. St. John's is also an "international" port of call for over 50,000 cruise ship visitors annually that visit your historic districts. That alone is almost half the population of St. John's.

We therefore recommend the City's Heritage Plan recognize and provide strategies to ensure for the conservation of the City's heritage districts including the three national historic districts and its nationally designated historic buildings and people in St. John's. We also recommend that the City provide support for the development of World Heritage Inscription opportunities; this internationally-recognized and coveted platinum-level designation is eminently achievable for certain sites in the City. The St. John's Ecclesiastical District National Historic Site has this World Heritage Site inscription potential. We also recommend you study how European Cities like Edinburgh support their designated heritage assets before you finalize the actions in the proposed Plan.

We have noted that the City's plan also does not include an action item to "Prepare a *Management Plan for the St. John's Ecclesiastical District National Historic Site of Canada*" as was committed by City Council several years ago and recorded in the minutes of a public meeting. We strongly recommend this be added to your "Action Items".

We also recommend the City consider branding the Historic Nation Building Mile in St. John's for tourism development purposes like is done for the Edinburgh's Royal Mile. In our case our historic mile stretches from the Commissariat House to *The Rooms* profiling the early administrative and government centre of the historic nation of Newfoundland including: the Court House National Historic Site; the National War Memorial National Historic Site; Fort William National Historic Site; the Commissariat House and the Garrison Church St. Thomas and Grounds National Historic Site; Government House National Historic Site; the Colonial Building National Historic Site; Fort Townsend National Historic Site; The Rooms and the Ecclesiastical District National Historic Site of Canada. Some of these assets are currently

under performing as tourism assets for the benefit of the City and need development, including branding development.

We therefore recommend that the “*Nation Building Historic Mile*” be branded in partnership with the Gov't of NL's Tourism Department and protected with the highest possible heritage conservation standards and developed to provide high quality visitor experiences and amenities,

Also we recommend that private tour guide companies should go through an accreditation process of their guides in order to become an “official guide” so the City can ensure that accurate information is being presented to tourists about the amazing history associated with the building of the historic nation of NL, and that visitors and tourists to the City experience the highest professional standards of tour guides. This should include the establishment of minimum standards of historical and cultural knowledge, professional pricing practices, standards of conduct, dress, and personal deportment.

Goals - Page 10

We recommend for these goals that:

1. Protecting the City's built heritage goal should include historic districts and landscapes and people designated by the Historic Sites and Monuments Board of Canada to be of National Historic Significance. These are much more difficult designations to achieve than City designations as nominations for these federal designations are carefully proposed, researched and considered by professional historians before recognition is granted. This goal should therefore be considered to be rewritten to include “The Conservation of the Built Heritage, Districts and Landscapes of St. John's”.
5. They be more specific and include supporting the Province and the Government of Canada in building the cultural tourism capability of St. John's, including protecting places of national historic significance including those with World Heritage Potential. Certainly one of the oldest European places in NA should be planned to embrace its world heritage potential!

Goals

1.1. This goal should also include applying Standards and Guidelines for historic districts and landscapes. Examples should also come from places such as Lunenburg, which also has historic districts and World Heritage recognition.

1.4b. We totally disagree with this goal dedicated to develop a list of historic buildings where new modern height can be added. New height will-destroy the heritage defining characteristics of heritage buildings. It will also destroy their authenticity and historical integrity, and their value for cultural identity and cultural tourism purposes for current and future generations. This will also not protect our “Built Heritage, Landscapes or Districts”. Increasing the height of buildings should not be permitted in any of the City's Heritage Conservation Districts. The two concepts - "conservation" and "increasing height" are antithetical to each other and are polar opposites.

The addition of height and the destruction of foundations and building exteriors is a So totally unacceptable and **completely inappropriate for our historic districts as many are located on highly visible hills**. If a building in the flat terrain of Winnipeg, Toronto or Ottawa is your template then there are no comparable historic districts in these locations to make this

idea the template for St. John's. **Nor should this idea be considered for buildings designated of provincial or national historic significance in St. John's.**

By applying this proposed approach the City will destroy heritage buildings and their districts by destroying these structure's historic character defining features. Such destruction and alteration may not go over well with residents of Georgetown or Gower Street. If you plan to do this, do so outside of the City's historic districts and definitely outside the districts designated of national historic significance in St. John's where retaining historic character defining features, authenticity, and historic integrity is very important and necessary to a) maintain National Historic Site designation status, and b) for property owners of these sites to qualify for cost share restoration funding by Parks Canada. There is also a federal requirement for owners to pay back federal funding where funding is provided to support the protection of a site's historic integrity and authenticity, if it is later destroyed. I would assume the City would want to apply the same policy for your investments in heritage protection?

Also *Standards and Guidelines for the Conservation of Historic Places in Canada* clearly states that new development should not impact the appreciation and understanding, including the context of important historic buildings, making this proposed concept invalid for historic districts.

Also if the City plans to develop partnerships with other levels of government this should most certainly include Parks Canada which has an interest in ensuring that the historic integrity of the designated structures and districts remain intact and where cost sharing requirements apply.

We also want to point out that Top Hat development is not seen in historic districts in England, Scotland, Ireland, France, or Germany, a number of which are the founding European cultural influences of our built heritage. Nor should the City use Canadian examples of "Top Hat" development as found in Toronto, Ottawa, or Winnipeg which are much much newer places of history than St. John's. Again in a Heritage Plan we strongly recommend that heritage regulations should be identified to be changed to ensure this does not happen and refocus on the protection of our heritage, not its destruction.

1.5.

You may wish to consider that the Financial Incentives fund should be increased to \$5 per capita which would create a total yearly City Heritage Restoration fund of approx \$600,000 annually which is inline with European jurisdictions for built heritage and landscape "protection" purposes.

1.6.

We totally disagree with this proposed action to provide funding for new facades and new basements on heritage buildings as it encourages the destruction of our built heritage, and this does not constitute "protection". It is also a conservative fiscal strategy you would expect or to be advocated for by the Republican Party of the United States.

By doing this you will also be destroying our Canadian heritage and identity that we all value. The Prime Minister is encouraging Canadians to visit National Historic Sites and take and build pride in our Canadian identity and heritage. He is not encouraging its destruction, instead he is encouraging nation building which many of our authentic historic buildings represent. By doing this you will also be losing previous investments in heritage buildings by owners and also in most cases other levels of government.

1.10.

We agree and recommend you should promote best examples of non-intrusive energy efficiency adaptation and also for those implemented in historic churches.

1.11 and 1.12.

We recommend you do not waive development fees but rather reallocate this money to Heritage Financial Incentives. Make conserving heritage attractive to developers by also providing tax breaks and providing a special Heritage Fund for abandoned buildings and cherished churches, as is done in Europe. Also advise developers and city councillors when Parks Canada offers cost share restoration funding, as was the case with the Anglican Parish Hall, as an alternative to its demolition.

Goal 2.

We also recommend to achieve this goal and the City's entire Heritage Strategic Plan it needs heritages expertise such as elders from Indigenous Governments, both men and men, as well as professional historians of Newfoundland and Labrador with earned PhDs in Newfoundland and Labrador history.

2.2 and 2.3.

The City should also recognize the role of Lowland Scottish Immigrants and their culture and traditions to the development of St. John's as recognized of national historic significance and as well as the Irish, Scottish and English contributions associated with the Ecclesiastical District.

2.5 b.

We recommend you follow the Standards and Guidelines for direction on cemeteries and to ensure they are conserved, protected and interpreted.

Goal 3

3.1.

We recommend that the City ensures that all members of the Built Heritage Committee undertake training on Standards and Guidelines. We recommend that training must not be optional for citizens volunteering on this Committee.

3.5.

We recommend in this section you recognize, name and Include the St. John's Ecclesiastical District Management Plan and the Provincial and Federal Tourism Plans. Please honour the Council's commitment to work with the District to develop a Management Plan for the St. John's Ecclesiastical District National Historic Site of Canada.

Goal 4.

We also recommend you

1. Work with the Ecclesiastical District to develop an (photo) exhibit of the history of St. John's in a high profile visitor location in the District, and highlight that the District is designated of national historic significance for its role in the development of St. John's and forging the historic

nation of Newfoundland. The City nominated the District originally for designation and therefore should support its protection, as per Standards and Guideline.

2. Support the installation of bronze 3D models of the District for visually-impaired citizens and tourists, as is done in scores of European cities.
3. Provide road city signage for the District as a national historic site, as is done for Signal Hill.
4. Also put in place historic lamp posts throughout the District as well as increased cross walks and support interpretive signage for its historic landscape including its historic burial grounds.
5. Support the conservation of the historic landscapes associated with the District.
6. Fix the dangerous traffic congestion created by narrowing Queen's Road in front of the Parish Lane, Gower Street and Kirk properties, and
7. Please support the District for its role in the heritage, tourism, cultural and arts development in St. John's And because the District's buildings are the most visited historic sites in NL with magnificent art and architecture of national and international importance.

Goal 5.

Also please add collaborating with Parks Canada in Ottawa on matters to do with national historic sites, world heritage and urban national parks.

Other Important Comments.

The City should consider implementing a tourism tax that would be used to support the sustainability of NL's most important architectural masterpieces in the Ecclesiastical District for tourism, cultural, historic and arts purposes. \$4.0M annually is needed to sustain its role as a tourism, heritage, cultural and arts hub in the downtown.

The City should also work with District to support a world heritage designation and as the District is the only remaining authentic historic site relating to the 1600-1700s in St. John's. It started in the same century as Cupids and Ferryland.

Please also ensure all historic properties are registered on the national inventory of historic places in Canada. This registry may have a new name but there is still a national registry.

Please eliminate your theme *City of Legends*. There are no legends just real fascinating important history. Please put your emphasis on accurate historic information in the future in every way the city promotes the history of St. John's to its citizens as well as to others. Also please make sure Newfoundland slang is not used by the City to promote your goals.

The History of St. John's.

The history of St. John's should be the starting point for this plan, but there are no references to the important history of St. John's in the document that we could see .

We therefore recommend such a history should be made available to the public and include the Parks Canada Historic Sites and Monuments Board of Canada Papers prepared by Canada's distinguished historians for every property designated of national historic significance in St. John's as well as the Heritage NL designation documents.

The City's history should cover any use within the current city boundaries, as known, by prehistoric and modern Indigenous peoples-then its role as a migratory fishing station and the principal port for England and other European countries. Then the history should cover the role of the City as the administrative, educational, commercial and political centre of the historic nation of Newfoundland and then as the capital of Canada's newest Province in 1949.

The City should also consider asking the Indigenous Governments in NL to advise on the impacts St. John's had as a historic European administrative, commercial and educational center on the Indigenous peoples of NL, from the 1500s to the present. This is an important historical narrative which must be included.

The human history story will also need to recognize that the St. John's migratory population needed a burial ground in St. John's in the 1600s (the beginnings of the Ecclesiastical District) and stores along the waterfront for their supplies and fish. The City's history should include that in the 1700s there was a sparse settlement in St. John's but Fort William, Townsend and Signal Hill were constructed along with a Court House, Customs House and an Anglican Church with a graveyard and that these institutions supported both a migratory and then later a small permanent population.

The City should also include in the 1700s the French destroyed St. John's three times including its churches and the English graveyard markers in the Ecclesiastical District. Also that governance was provided by naval captains centred in St. John's harbour until Sir Thomas Cochrane was appointed as Newfoundland's first permanent governor who went on to build Government House on Military Road. It should be noted that permanent settlement became robust by the mid 1700s with early schools, churches and other public institutions being established by the early 1800s in what would become known as the St. John's Ecclesiastical District National Historic Site of Canada.

The City should include the role of the Lowland Scots in the City in the 1800s in the economic, political, educational, cultural, social, industrial and manufacturing development and capability of the historic nation of Newfoundland. This includes the establishment of Rope Walk Lane by the Monroe family and the industrial development by engineer and financier Sir. Robert Gillespie Reid. The Reid enterprise was centred in St. John's and includes the first hydroelectric development in NL, the first St. John's Electric Company, the electric trolley car transportation network, the establishment of St. John's as the headquarters for his coastal boat, dry dock and railway service, starting tourism, mining and pulp and paper industries in NL and supporting Confederation with Canada, etc.

Also consider highlighting people, both men and women, from St. John's recognized of national historic importance and the women from the District that led the suffrage movement, health care services, social housing and poverty reform as well as recognizing the contributions of the Mercy and Presentation Sisters in education and health care and the sacrifices made by Beothuk peoples due to poor and insensitive European economic development policies.

All these full stories must be told and it is not about removing one's cultural history to present another's. You must ensure all histories are presented and accurate so the full story can be presented. Please follow Parks Canada guidelines on this matter.,

[REDACTED]

Wednesday 2 July 2025

From: [Engage](#)
To: [Ann-Marie Cashin](#)
Subject: FW: Meeting at City Hall to provide Feedback on the Heritage Plan
Date: Friday, July 4, 2025 9:57:03 AM

Sent: Friday, July 4, 2025 9:54 AM

To: Engage <engage@stjohns.ca>

Subject: Re: Meeting at City Hall to provide Feedback on the Heritage Plan

Good Morning Victoria,

I have read through the Heritage Plan draft. In my view it is a very comprehensive proposal covering many aspects pertinent to the notion of heritage. I am pleased to see that the items identified exceed well beyond acknowledgement and promotion of heritage structures. While that is vital, I appreciate that the notion of heritage is not limited to that.

I was wondering if through the city residents of streets in the heritage area of the city could be encouraged to take the lead on conducting research on the history of their particular street, such as the naming of the street, key heritage structures still found on the street, past residents who contributed to the life of the community and/or key events or activities, both commercial and non-commercial in nature which occurred on the street. Once the information is collected, street residents could then be consulted to determine what to highlight on a plaque or display board erected somewhere on the street where there is a higher volume of foot traffic. For example, I live on [REDACTED]. If this is an activity that the municipality could support I would be more than happy to volunteer to initiate the process on my street.

Just some thoughts.....

If you have any questions do not hesitate to contact me.

Best,



From: Engage <engage@stjohns.ca>

Sent: Wednesday, June 25, 2025 4:57 PM

Subject: RE: Meeting at City Hall to provide Feedback on the Heritage Plan

Perfect – thanks. We are taking feedback until July 4. You can leave it on the [project page](#) or send along an email to this address.

Have a great evening.

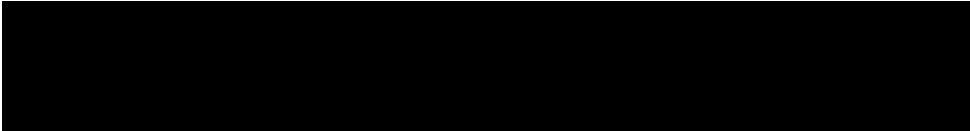
Victoria

From: 

Sent: Wednesday, June 25, 2025 3:43 PM

To: Engage <engage@stjohns.ca>

Subject: Re: Meeting at City Hall to provide Feedback on the Heritage Plan



CAUTION: This is an EXTERNAL email. Do not click on any link, open any attachments, or action a QR code unless you recognize the sender and have confirmed that the content is valid. If you are suspicious of the message use the **Report a Phish** button to report it.

Good afternoon Victoria,

Just to let you know that I cannot make it to the meeting at City Hall this evening. I will send my feedback on the Heritage Plan by July 4th.

From: Engage <engage@stjohns.ca>

Sent: Thursday, June 19, 2025 2:08 PM

To: 

Subject: RE: Meeting at City Hall to provide Feedback on the Heritage Plan



Re: Draft Heritage Plan 2025-2035
From: NL Historic Trust - coordinator@historictrust.ca
July 9, 2025

Dear Ken, Ann-Marie, Lindsay, and planning team. The board of the Trust would like to thank you for your hard work moving this draft plan forward. The board is excited to see some major steps forward in this document, most notably the adoption of the Standards and Guidelines for the Conservation of Historic Places. We have some feedback, some questions, and hopefully some food for thought from our perspective as citizens and heritage advocates.

- 1) **Vinyl siding creep.** Vinyl has been permitted in heritage areas since 1994, slowly eroding the details of the areas. Will the adoption of Standards and Guidelines bring this era to a close?
- 2) **Heritage Buildings Inventory.** No action items on this front, as far as we can tell. The Trust and Heritage NL have been calling for this for over a decade now. Is this something that can be added to the plan?
- 3) **Notification of Demolition/Cooling off Period.** It's currently too easy to demolish buildings in our heritage areas. Witness the recent debacle on 4 Maxse Street. Allowing demolitions like these erodes the credibility and purpose of the heritage areas. We'd like to see this practice all but abandoned. But in rare cases when demolition is up for consideration, at the least we'd like a public sign to be posted and a longer "cooling-off" period of 90 days to make sure the public has its perspective heard.
- 4) **Laneways:** We'd like the city to create an inventory, add signage, and develop a design plan to preserve these under-appreciated amenities.
- 5) **Demolition By Neglect:** To head these off at the pass, when developments are proposed on the site of a registered heritage building, the heritage building should have at minimum an approved and enforceable plan in place from developers to stabilize and upkeep the heritage building before the planned building/subdivision/ etc. is begun

Sincerely yours,

The board of directors of the Newfoundland and Labrador Historic Trust

From: [REDACTED]
To: [Engage](#)
Subject: Heritage Plan Feedback
Date: Thursday, July 3, 2025 2:02:59 PM

[REDACTED]

Good afternoon,

My name is [REDACTED] and I'm a [REDACTED] and [REDACTED]. I attended the development meeting on the Heritage Plan, and am happy to provide my feedback on the plan. I would also be very interested in putting my name forward for the consultant required to assess the heritage value of the downtown streets, as mentioned in Section 1.4.

I've listed my comments below.

Section 1.2.c: I agree that the City should be taking an active role in engaging with property owners over designations, but it seems problematic to me to ask if they would consider or be willing to have their buildings designated. If they fall under the guidelines being adopted for the Conservation of Historic Places in Canada, and isn't in a state of disrepair, then it must be designated.

1.9: Adaptive reuse of heritage buildings would be so wonderful to see more of in the City! It's more affordable and environmentally friendly, while supporting the heritage streetscapes.

2.3: I think this is a really good initiative.

2.5: The preservation of historic cemeteries in the city is extremely important, especially when many people don't realize they are there or what their importance is. Storyboards would be a welcome addition to these sites, even just at the entrances, to let visitors know of the importance of these sites. [REDACTED]

Section 5: Opportunities to collaborate with HeritageNL on historic buildings and streetscapes, should also include the PAO, as many of these areas have archaeological potential. Archaeology also includes standing buildings, so it would be best practice to include them in discussions.

Thank you very much, and I look forward to the city having a heritage plan!
Cheers,

[REDACTED]

Heritage Strategic Plan Engage Page Feedback

Which Actions should be prioritized?
1. The "Communication Plan" is urgent. A small % of the population know this subject. A lot more DIRECT contact with residents is a must. Pls,
2. Put a freeze on built heritage: no changes, redevelopment, alteration, landscaping, or access, that diminishes them. Await new PLAN approval
3. Implement strategic plan key actions on built heritage protection through economic development.
4. Focus public street, laneway and open space improvements on heritage areas as an investment in "social infrastructure" through Engineering!
5. Built heritage inventory.
6. Existing staff resources are inadequate to achieve all actions/goals listed. Increased funding or additional staffing seems necessary.
7. Heritage education for all staff involved with heritage buildings (permitting, inspections, etc.).

Do you have any suggested changes to the vision statement?
1. Strategic plan gives discretion to Council but councillors have little regard for basic planning let alone heritage preservation.
2. I'm concerned that a "strategic plan" has no legal status & gives too much discretion to elected politicians with little heritage knowledge
3. Protect the National Historic District, George St bar & restaurant owners have too much sway with Council on development, very embarrassing
4. Development officers & inspectors need to be properly trained in heritage, there are too many issues slipping by in design approval process
5. More investment in public improvements will incite more private sector investment in heritage areas.
6. The strategic plan is simply a written document. The city needs to protect built heritage once and for all. A heritage architect on staff?
7. Glad to see we have indigenous reconciliation listed. Would be great if we could get some women more prominently featured in our public art
8. One thing missing from this document is the need to conduct a built heritage inventory. It is a crucial step in heritage conservation.
9. This vision statement feels inclusive; the implication isn't that "our" is a singular vision but rather a broad vision.

10. Vegetation planted by humans - gardens, trees - is integral to heritage.
"Sense of Place" includes natural env, can't be disregarded.

11. no mention of biological / natural heritages. Assumes singular vision - one
past / present / future shared by all those considered as "our"

Question and Answer	
<p>Question - Why is there no annual capital budget for heritage? Each of the three levels of government must do this to demonstrate the importance of heritage. built heritage is more important than non tangible aspects. Seeing it has more lasting impact than hearing or reading about it. I'd guess the majority would agree. A disproportionate amount of money and energy goes into new builds, and although necessary, these are tipping the scales away from heritage awareness. It should be mandatory that an annual and sizeable capital budget be set for heritage projects by federal, provincial, and municipal governments. That's going to encourage others.</p>	<p>Response - Thank you for your question. Heritage initiatives, such as the annual Heritage Grants, currently form part of the City's Operational Budget rather than the Capital Budget. Following consultation on the Heritage Strategic Plan, all comments will be brought forward to Council for consideration.</p>

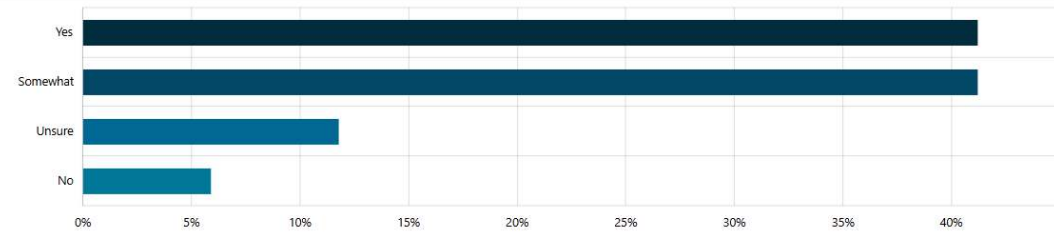
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Does the Vision statement align with your vision for heritage matters in St. John's?
Heritage Plan

17 Contributors 17 Contributions

Contribution Summary

Voting Results



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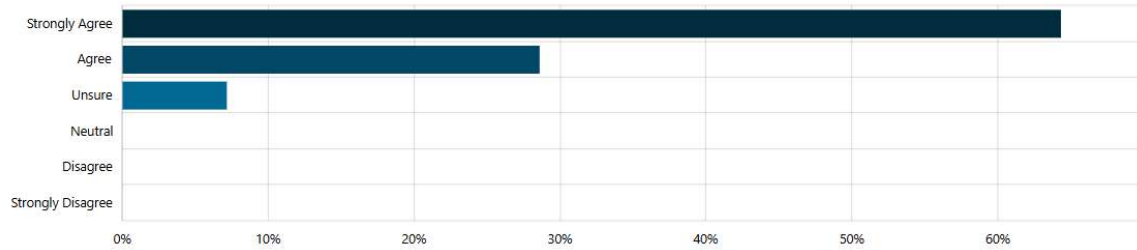
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What is your level of agreement with Goal 1: Protect Built Heritage?
Heritage Plan

14 Contributors 14 Contributions

Contribution Summary

Voting Results



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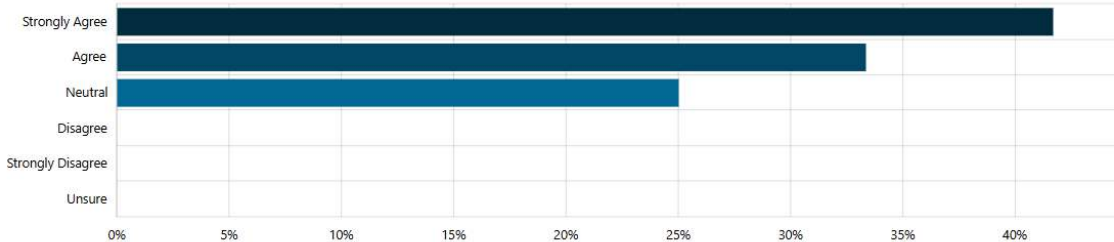
What is your level of agreement with Goal 2: Expand the Heritage Narrative
Heritage Plan

12
Contributors

12
Contributions

Contribution Summary

Voting Results



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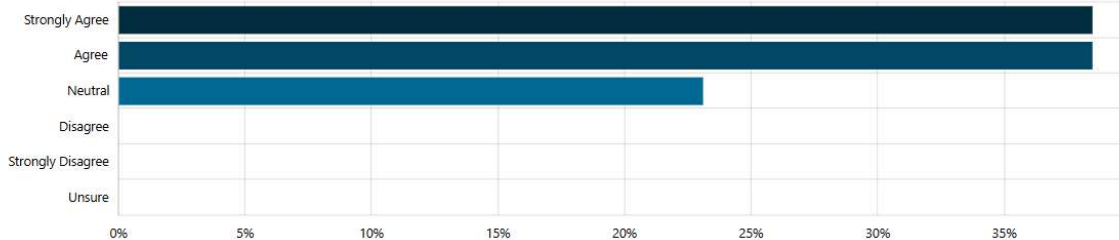
What is your level of agreement with Goal 3: Develop Municipal and Community Expertise
Heritage Plan

13
Contributors

13
Contributions

Contribution Summary

Voting Results



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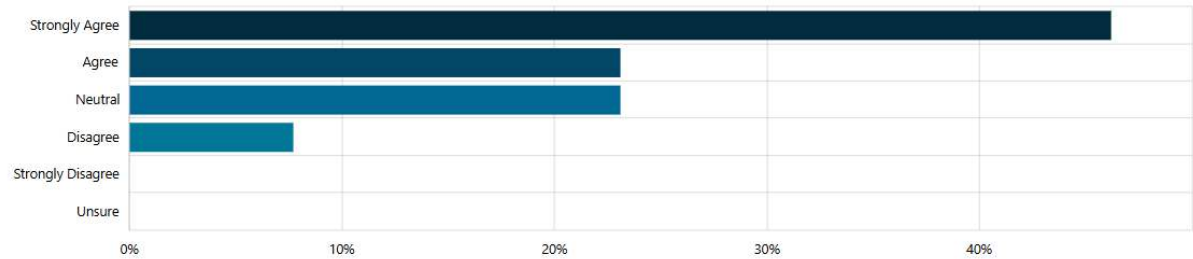
What is your level of agreement with Goal 4: Create Awareness and Support Heritage Education

Heritage Plan

13 Contributors | 13 Contributions

Contribution Summary

Voting Results



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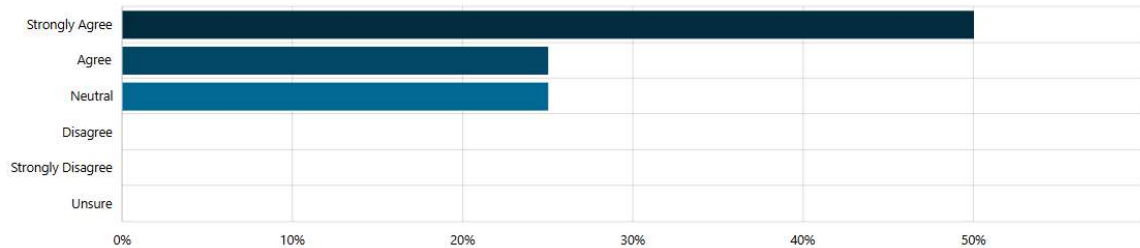
What is your level of agreement with Goal 5: Collaborate with Governments and Agencies

Heritage Plan

12 Contributors | 12 Contributions

Contribution Summary

Voting Results



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