

**City of St. John's  
Executive Summary Report on Revenue and Expenditure  
For the year ended December 31, 2021**

	ADJUSTED <sup>1</sup> BUDGET	ACTUAL	VARIANCE \$	VARIANCE %
<b>Revenue</b>				
Taxation	208,461,600	214,507,290	6,045,690	2.90%
Grants other governments	36,424,079	41,564,986	5,140,906	14.11%
Grants in lieu of taxes	9,199,785	9,493,995	294,209	3.20%
Sale of goods & services	44,833,938	43,354,485	(1,479,452)	(3.30%)
Other revenue own sources	10,938,840	11,907,297	968,457	8.85%
Other transfers	30,770,505	24,620,677	(6,149,827)	(19.99%)
<b>Total Revenue</b>	<b>340,628,747</b>	<b>345,448,729</b>	<b>4,819,983</b>	<b>1.42%</b>
<b>Expenditure</b>				
General government services	39,043,783	36,342,233	2,701,550	6.92%
Protective services	35,933,796	37,677,139	(1,743,344)	(4.85%)
Transportation services	55,457,831	56,735,597	(1,277,766)	(2.30%)
Environmental health services	84,327,101	85,791,630	(1,464,530)	(1.74%)
Environmental development services	14,507,277	13,206,820	1,300,458	8.96%
Parks recreation & cultural services	27,120,947	27,262,026	(141,079)	(0.52%)
Fiscal services	41,252,901	41,224,705	28,197	0.07%
Transfers to reserves & other funds	32,454,374	30,890,048	1,564,325	4.82%
<b>Total Expenditure before transfers</b>	<b>330,098,011</b>	<b>329,130,199</b>	<b>967,812</b>	<b>0.29%</b>
<b>Transfers to other departments</b>				
Payroll costs	10,530,736	12,329,641	(1,798,905)	(17.08%)
Fleet - mechanical	-	48,232	(48,232)	0.00%
<b>Total transfers to other departments</b>	<b>10,530,736</b>	<b>12,377,873</b>	<b>(1,847,137)</b>	<b>(17.54%)</b>
<b>Total Expenditure</b>	<b>340,628,747</b>	<b>341,508,072</b>	<b>(879,325)</b>	<b>(0.26%)</b>
<b>Net (surplus) deficit</b>	<b>-</b>	<b>3,940,658</b>	<b>3,940,658</b>	

1. The adjusted budget is the original approved budget, adjusted to reflect transfers and changes that occur throughout the year for items not known at the time the budget is approved. These adjustments are reflective of "one-off" transactions, net to zero, and do not result in a permanent increase to the City's budget. Refer to the accompanying Decision Note for further detail regarding the Adjusted Budget.

**City of St. John's**  
**Executive Summary Report on Revenue and Expenditure**  
**For the year ended December 31, 2021**

	ADJUSTED <sup>1</sup> BUDGET	ACTUAL	VARIANCE \$	VARIANCE %
<b>REVENUE:</b>				
<b>Taxation:</b>				
41112 Residential Realty	93,800,000	94,426,222	626,222	0.67%
41118 Commercial Realty	73,780,000	78,081,546	4,301,546	5.83%
41940 Accommodation Tax	1,400,000	1,586,959	186,959	13.35%
41991 Utility Tax	6,200,000	6,643,633	443,633	7.16%
44410 Water Tax	33,281,600	33,768,930	487,330	1.46%
<b>Taxation: Total</b>	<b>208,461,600</b>	<b>214,507,290</b>	<b>6,045,690</b>	<b>2.90%</b>
<b>Grants In Lieu of Taxes:</b>				
42100 Govt. Of Canada	5,200,000	5,436,302	236,302	4.54%
42200 Govt. Canada Agencies	950,000	1,008,181	58,181	6.12%
42300 Water Tax Grant	3,049,785	3,049,511	(274)	(0.01%)
<b>Grants In Lieu of Taxes: Total</b>	<b>9,199,785</b>	<b>9,493,995</b>	<b>294,209</b>	<b>3.20%</b>
<b>Sales of Goods &amp; Services:</b>				
44100 General Government	3,803,262	4,177,813	374,551	9.85%
44300 Transportation	1,781,000	468,951	(1,312,049)	(73.67%)
44400 Environmental Health	21,800,489	21,468,896	(331,593)	(1.52%)
44435 Tipping Fees	15,064,000	15,091,457	27,457	0.18%
44700 Recreation	1,870,674	1,441,930	(428,744)	(22.92%)
44900 Other General	514,512	705,438	190,926	37.11%
<b>Sales of Goods &amp; Services: Total</b>	<b>44,833,938</b>	<b>43,354,485</b>	<b>(1,479,452)</b>	<b>(3.30%)</b>
<b>Other Revenue Own Sources:</b>				
45120 Business Licenses	154,950	136,615	(18,335)	(11.83%)
45170 Construction Permits	2,153,720	2,834,653	680,933	31.62%
45200 Fines	2,292,500	1,067,285	(1,225,215)	(53.44%)
45300 Rents & Concessions	3,628,504	3,035,914	(592,590)	(16.33%)
45500 Investment Interest	503,298	2,060,089	1,556,791	309.32%
45600 Interest Tax Arrears	2,205,868	2,772,741	566,873	25.70%
<b>Other Revenue Own Sources: Total</b>	<b>10,938,840</b>	<b>11,907,297</b>	<b>968,457</b>	<b>8.85%</b>
<b>Grants Other Governments:</b>				
47100 Other Grants	227,448	6,300,126	6,072,678	2669.92%
47107 CMHC Mortgage Subsidy	23,895	8,384	(15,511)	(64.91%)
47530 Recovery Debt Charges	24,621,392	23,916,005	(705,387)	(2.86%)
47550 Real Program Grants	59,000	48,788	(10,212)	(17.31%)
47555 NPH Subsidy	1,297,466	1,096,787	(200,679)	(15.47%)
47110 Gas Tax Rebate	10,194,879	10,194,896	17	0.00%
<b>Grants Other Governments: Total</b>	<b>36,424,079</b>	<b>41,564,986</b>	<b>5,140,906</b>	<b>14.11%</b>
<b>Other Transfers:</b>				
49200 Assessments	-	176,402	176,402	0.00%
49300 Transfers From Reserves	30,770,505	24,444,276	(6,326,229)	(20.56%)
<b>Other Transfers: Total</b>	<b>30,770,505</b>	<b>24,620,677</b>	<b>(6,149,827)</b>	<b>(19.99%)</b>
<b>REVENUE: TOTAL</b>	<b>340,628,747</b>	<b>345,448,729</b>	<b>4,819,983</b>	<b>1.42%</b>

**City of St. John's**  
**Executive Summary Report on Revenue and Expenditure**  
**For the year ended December 31, 2021**

	ADJUSTED <sup>1</sup> BUDGET	ACTUAL	VARIANCE \$	VARIANCE %
<b>EXPENDITURE:</b>				
<b>GENERAL GOVERNMENT:</b>				
<b>General Administrative:</b>				
1111 Mayor & Councillors	820,777	728,480	92,297	11.25%
1115 Civic Events & Receptions	76,420	25,415	51,005	66.74%
1212 Admin. Administrative Services	1,099,164	805,353	293,811	26.73%
1213 Human Resources	1,067,364	984,954	82,411	7.72%
1214 Benefits Administration	276,249	231,507	44,742	16.20%
1215 City Manager's Office	411,721	374,853	36,868	8.95%
1216 Employee Wellness	313,402	227,462	85,941	27.42%
1217 Organizational Development	308,104	240,010	68,094	22.10%
1218 HR Advisory Services	1,054,765	1,075,543	(20,778)	(1.97%)
1220 Legal Services	1,807,424	1,590,806	216,619	11.98%
1221 Mgmt. & Admin. Finance & Administration	585,525	546,982	38,542	6.58%
1222 Financial Services	913,509	870,349	43,160	4.72%
1223 Budgetary Services	490,945	461,436	29,509	6.01%
1225 Performance & Strategy	449,391	439,488	9,903	2.20%
1226 Occupational Health & Safety	368,829	396,619	(27,790)	(7.53%)
1231 Assessment	2,155,116	2,032,524	122,593	5.69%
1241 Revenue Accounting	1,122,575	1,048,460	74,115	6.60%
1250 Property Management	2,137,107	2,091,454	45,653	2.14%
1251 Office Services	448,350	444,880	3,471	0.77%
1252 Maint. City Hall	950,905	806,479	144,426	15.19%
1254 Maint. City Hall Annex	179,424	176,800	2,624	1.46%
1257 Maint. Railway Coastal Museum	84,906	87,039	(2,133)	(2.51%)
1258 Maint. 245 Freshwater Road	241,063	202,683	38,380	15.92%
1259 Maint. Conway Building	49,176	56,150	(6,975)	(14.18%)
1260 Maint. Archives Building	48,511	39,635	8,876	18.30%
1261 Purchasing	778,306	798,241	(19,935)	(2.56%)
1262 Materials Management	795,287	741,231	54,056	6.80%
1269 Internal Audit	342,724	318,236	24,487	7.14%
1270 Corporate Communications	992,186	920,269	71,917	7.25%
1272 Information Services	5,183,300	4,640,041	543,259	10.48%
1274 Service Center	1,459,870	1,245,193	214,678	14.71%
1318 Land Information Systems	1,071,312	1,021,671	49,641	4.63%
2498 Maint. East End Storage Facility	5,993	-	5,993	100.00%
<b>General Administrative: Total</b>	<b>28,089,701</b>	<b>25,670,239</b>	<b>2,419,461</b>	<b>8.61%</b>
<b>Pensions &amp; Benefits:</b>				
1290 Pensions & Employee Benefits	1,872,836	2,425,532	(552,696)	(29.51%)
1297 Sick & Severance Liabilities	1,250,000	1,072,662	177,338	14.19%
<b>Pensions &amp; Benefits: Total</b>	<b>3,122,836</b>	<b>3,498,194</b>	<b>(375,358)</b>	<b>(12.02%)</b>
<b>Engineering:</b>				
1311 Mgmt. Planning, Engineering	526,346	465,005	61,341	11.65%
1313 Development Control	1,529,119	1,364,695	164,425	10.75%
1314 Surveying	571,116	534,827	36,289	6.35%
1315 Transportation Engineering	1,903,876	1,647,388	256,488	13.47%
1316 Admin. Planning, Engineering & Regulatory Services	937,747	885,169	52,578	5.61%
1319 Construction Engineering	735,274	829,814	(94,540)	(12.86%)
1320 Facility Engineering	510,795	478,050	32,746	6.41%
<b>Engineering: Total</b>	<b>6,714,275</b>	<b>6,204,948</b>	<b>509,327</b>	<b>7.59%</b>

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<b>Other General Government:</b>				
1931 Risk Management & Insurance	766,972	623,979	142,993	18.64%
1995 Municipal General Elections	350,000	344,873	5,127	1.46%
<b>Other General Government: Total</b>	<b>1,116,972</b>	<b>968,852</b>	<b>148,120</b>	<b>13.26%</b>
<b>GENERAL GOVERNMENT: TOTAL</b>	<b>39,043,783</b>	<b>36,342,233</b>	<b>2,701,550</b>	<b>6.92%</b>
<b>PROTECTIVE SERVICES:</b>				
<b>Fire Protection:</b>				
2500 St. John's Fire Protection	29,559,696	31,959,631	(2,399,936)	(8.12%)
<b>Fire Protection: Total</b>	<b>29,559,696</b>	<b>31,959,631</b>	<b>(2,399,936)</b>	<b>(8.12%)</b>
<b>Protective Inspections:</b>				
2921 Mgmt. Regulatory Services	630,177	663,530	(33,353)	(5.29%)
2922 Building Inspection	1,855,817	1,525,839	329,978	17.78%
2923 Electrical Inspection	550,490	528,966	21,524	3.91%
2924 Plumbing Inspection	245,078	217,457	27,621	11.27%
2929 Taxi & By-law Inspections	175,652	184,250	(8,598)	(4.89%)
<b>Protective Inspections: Total</b>	<b>3,457,214</b>	<b>3,120,042</b>	<b>337,172</b>	<b>9.75%</b>
<b>Traffic:</b>				
2141 Traffic Enforcement	1,485,796	1,200,501	285,295	19.20%
2142 Crossing Guard Program	112,833	86,534	26,299	23.31%
<b>Traffic: Total</b>	<b>1,598,629</b>	<b>1,287,035</b>	<b>311,595</b>	<b>19.49%</b>
<b>Humane Services:</b>				
2931 Humane Services	1,230,988	1,224,133	6,856	0.56%
2932 Maint. Animal Control Shelter	87,268	86,298	970	1.11%
<b>Humane Services: Total</b>	<b>1,318,257</b>	<b>1,310,431</b>	<b>7,826</b>	<b>0.59%</b>
<b>PROTECTIVE SERVICES: TOTAL</b>	<b>35,933,796</b>	<b>37,677,139</b>	<b>(1,743,344)</b>	<b>(4.85%)</b>
<b>TRANSPORTATION SERVICES:</b>				
<b>Roads:</b>				
3011 Mgmt. & Admin. Public Works	1,144,972	1,226,750	(81,779)	(7.14%)
3211 Mgmt. & Admin. Streets & Parks	1,716,620	1,745,790	(29,170)	(1.70%)
3221 Maint. of Roads & Sidewalks	7,279,085	8,066,986	(787,901)	(10.82%)
3231 Snow Clearing	17,709,039	19,049,903	(1,340,864)	(7.57%)
3241 Maint. Public Works Depot	1,128,036	1,480,807	(352,772)	(31.27%)
3242 Maint. Asphalt Recycling Facility	10,169	8,088	2,081	20.47%
3252 Maint. Traffic Signs & Lights	1,858,830	1,632,853	225,978	12.16%
3262 Street Cleaning By Hand	253,425	213,373	40,052	15.80%
<b>Roads: Total</b>	<b>31,100,176</b>	<b>33,424,549</b>	<b>(2,324,374)</b>	<b>(7.47%)</b>
<b>Other Transportation Services:</b>				
3521 Parking Meters	1,123,144	372,555	750,588	66.83%
3561 Street Lighting	4,790,775	4,494,224	296,551	6.19%
3591 Metrobus & Para-Transit System	18,443,737	18,444,268	(531)	(0.00%)
<b>Other Transportation Services: Total</b>	<b>24,357,655</b>	<b>23,311,047</b>	<b>1,046,608</b>	<b>4.30%</b>
<b>TRANSPORTATION SERVICES: TOTAL</b>	<b>55,457,831</b>	<b>56,735,597</b>	<b>(1,277,766)</b>	<b>(2.30%)</b>

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<b>ENVIRONMENTAL HEALTH:</b>				
<b>Water:</b>				
4111 Admin. Environmental Services	2,268,695	2,176,922	91,772	4.05%
4120 City Share of Regional Water System	5,469,310	5,323,399	145,910	2.67%
4121 Petty Harbor Long Pond Water Treatment Facility	1,221,761	1,164,123	57,637	4.72%
4122 Winsor Lake Water Treatment Facility	12,627,902	12,278,519	349,383	2.77%
4123 Regional Water System	13,815,849	13,706,872	108,976	0.79%
4131 Water & Waste Water Distribution	10,498,779	11,094,636	(595,856)	(5.68%)
<b>Water: Total</b>	<b>45,902,295</b>	<b>45,744,472</b>	<b>157,823</b>	<b>0.34%</b>
<b>Waste Water:</b>				
4225 Riverhead Waste Water Treatment Facility	8,948,919	9,456,931	(508,012)	(5.68%)
<b>Waste Water: Total</b>	<b>8,948,919</b>	<b>9,456,931</b>	<b>(508,012)</b>	<b>(5.68%)</b>
<b>Sanitary:</b>				
4321 Garbage Collection	8,069,731	8,694,579	(624,848)	(7.74%)
4322 Waste Diversion Public Awareness	244,828	228,506	16,322	6.67%
4330 Robin Hood Bay Facility	21,161,327	21,667,143	(505,815)	(2.39%)
<b>Sanitary: Total</b>	<b>29,475,886</b>	<b>30,590,227</b>	<b>(1,114,341)</b>	<b>(3.78%)</b>
<b>ENVIRONMENTAL HEALTH: TOTAL</b>	<b>84,327,101</b>	<b>85,791,630</b>	<b>(1,464,530)</b>	<b>(1.74%)</b>
<b>ENVIRONMENTAL DEVELOPMENT:</b>				
<b>Planning:</b>				
6113 Planning & Development	524,875	532,521	(7,646)	(1.46%)
<b>Planning: Total</b>	<b>524,875</b>	<b>532,521</b>	<b>(7,646)</b>	<b>(1.46%)</b>
<b>Community Development:</b>				
6211 Admin. Community Services	451,304	449,410	1,893	0.42%
6212 Events & Services	816,258	817,658	(1,400)	(0.17%)
<b>Community Development: Total</b>	<b>1,267,562</b>	<b>1,267,069</b>	<b>493</b>	<b>0.04%</b>
<b>Housing &amp; Real Estate:</b>				
6341 Real Estate	17,311	10,992	6,319	36.51%
6342 Rental Housing Projects	789,827	228,070	561,756	71.12%
6343 Tourism Marketing Levy Expenditures	4,302,329	3,470,852	831,478	19.33%
6360 Non-Profit Housing Units	4,881,925	5,393,124	(511,199)	(10.47%)
6391 Admin. Non-Profit Housing	700,573	711,622	(11,049)	(1.58%)
6392 Maint. Non-Profit Housing	655,887	617,924	37,963	5.79%
6401 HFSCF: Coordination Framework	100,000	-	100,000	100.00%
<b>Housing &amp; Real Estate: Total</b>	<b>11,447,852</b>	<b>10,432,584</b>	<b>1,015,268</b>	<b>8.87%</b>
<b>Tourism &amp; Economic Development:</b>				
6612 Tourism Development	179,203	42,420	136,784	76.33%
6613 Visitor's Services	111,409	22,321	89,089	79.97%
6616 Economic Development	645,457	577,867	67,591	10.47%
6624 Maint. Gentara Building	305,864	279,509	26,355	8.62%
6625 Quidi Vidi Visitor's Center	25,055	52,530	(27,475)	(109.66%)
<b>Tourism &amp; Economic Development: Total</b>	<b>1,266,988</b>	<b>974,645</b>	<b>292,343</b>	<b>23.07%</b>
<b>ENVIRONMENTAL DEVELOPMENT: TOTAL</b>	<b>14,507,277</b>	<b>13,206,820</b>	<b>1,300,458</b>	<b>8.96%</b>

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<b>PARKS, RECREATION &amp; CULTURAL SERVICES:</b>				
<b>Parks:</b>				
7111 Admin. Parks	988,937	1,020,292	(31,355)	(3.17%)
7121 Maint. Municipal Parks	6,240,473	5,871,165	369,308	5.92%
7123 Maint. Sports Parks & Fields	711,577	906,198	(194,621)	(27.35%)
7125 Maint. Buckmasters Community Center	87,628	75,592	12,036	13.73%
7130 Maint. H.G.R. Mews Center	207,481	194,412	13,068	6.30%
7131 Maint. Aquatic Parks	249,715	295,646	(45,931)	(18.39%)
7133 Maint. Rotary Park Chalet	47,234	33,253	13,982	29.60%
7134 Maint. Sports Buildings	299,006	199,711	99,296	33.21%
7135 Snow Clearing Steps and Right Of Way	707,065	707,088	(22)	(0.00%)
7136 Maint. Shea Heights Community Center	61,104	51,207	9,897	16.20%
7138 Maint. Kilbride Community Center	45,657	38,020	7,636	16.73%
7139 Maint. Southlands Community Center	60,739	58,141	2,598	4.28%
7140 Maint. Paul Reynolds Community Center	768,885	651,351	117,534	15.29%
7141 Maint. Anna Templeton Center	38,200	13,517	24,683	64.61%
7142 Maint. Kenmount Terrace Community Center	80,245	76,054	4,191	5.22%
7225 Maint. Bowring Park Buildings	74,739	98,188	(23,449)	(31.37%)
<b>Parks: Total</b>	<b>10,668,686</b>	<b>10,289,836</b>	<b>378,850</b>	<b>3.55%</b>
<b>Recreation:</b>				
7305 Healthy Communities & Inclusion	1,010,229	901,671	108,558	10.75%
7311 Community Development	978,087	858,484	119,603	12.23%
7321 Family, Children & Youth	889,629	694,380	195,248	21.95%
7322 Bowring Park Pool Operations	116,886	91,563	25,323	21.66%
7324 Admin. Recreation Facilities	1,144,715	981,356	163,359	14.27%
7325 H.G.R. Mews Center Operations	748,951	679,758	69,193	9.24%
7329 H.G.R. Mews Center Aquatics & Fitness Programs	560,677	374,147	186,529	33.27%
7330 Goulds Recreation Association	166,250	166,250	-	0.00%
7333 Seniors Programs & Services	203,258	118,036	85,222	41.93%
7334 Bannerman Park Pool Operations	67,554	57,888	9,666	14.31%
7336 Shea Heights Community Center Operations	255,524	210,091	45,433	17.78%
7337 Southlands Community Center Operations	277,144	236,499	40,645	14.67%
7338 Kilbride Community Center Operations	266,373	264,109	2,264	0.85%
7339 Kenmount Terrace Community Center Operations	282,352	255,109	27,243	9.65%
7340 Paul Reynolds Community Center Operations	785,205	696,605	88,600	11.28%
7342 Paul Reynolds Community Center Aquatics and Fitness Programs	1,325,679	1,033,393	292,286	22.05%
<b>Recreation: Total</b>	<b>9,078,511</b>	<b>7,619,339</b>	<b>1,459,172</b>	<b>16.07%</b>
<b>Cultural:</b>				
7445 St. John's Sports & Entertainment	5,101,586	7,066,456	(1,964,870)	(38.51%)
7551 Grants & Subsidies	1,706,900	1,683,225	23,675	1.39%
7553 Local Immigration Partnership Strategy	90,559	91,725	(1,167)	(1.29%)
7910 Cultural Development	188,887	155,012	33,874	17.93%
7911 Municipal Archives	249,618	256,579	(6,961)	(2.79%)
7912 Railway Coastal Museum Operations	36,200	99,853	(63,653)	(175.84%)
<b>Cultural: Total</b>	<b>7,373,750</b>	<b>9,352,850</b>	<b>(1,979,101)</b>	<b>(26.84%)</b>
<b>PARKS, RECREATION &amp; CULTURAL SERVICES: TOTAL</b>	<b>27,120,947</b>	<b>27,262,026</b>	<b>(141,079)</b>	<b>(0.52%)</b>

**City of St. John's  
Executive Summary Report on Revenue and Expenditure  
For the year ended December 31, 2021**

	ADJUSTED <sup>1</sup> BUDGET	ACTUAL	VARIANCE \$	VARIANCE %
<b>FISCAL SERVICES &amp; TRANSFERS:</b>				
<b>Fiscal Services:</b>				
8111 Short-Term Debt Charges	25,000	302	24,698	98.79%
8131 Debenture Debt Charges	41,127,901	41,127,901	(0)	(0.00%)
8191 Other Debt Charges	100,000	96,501	3,499	3.50%
<b>Fiscal Services: Total</b>	<b>41,252,901</b>	<b>41,224,705</b>	<b>28,197</b>	<b>0.07%</b>
<b>Transfers:</b>				
8211 Allowance For Doubtful Accounts	4,350,000	2,610,474	1,739,526	39.99%
8990 Capital Expenditures	28,104,374	28,279,575	(175,201)	(0.62%)
<b>Transfers: Total</b>	<b>32,454,374</b>	<b>30,890,048</b>	<b>1,564,325</b>	<b>4.82%</b>
<b>FISCAL SERVICES &amp; TRANSFERS: TOTAL</b>	<b>73,707,275</b>	<b>72,114,753</b>	<b>1,592,522</b>	<b>2.16%</b>
<b>EXPENDITURE BEFORE TRANSFERS: TOTAL</b>	<b>330,098,011</b>	<b>329,130,199</b>	<b>967,812</b>	<b>0.29%</b>
<b>TRANSFERS TO OTHER DEPARTMENTS:</b>				
<b>Payroll Costs:</b>				
1295 EMPLOYER PAYROLL COSTS	10,530,736	12,329,641	(1,798,905)	(17.08%)
<b>Payroll Costs: Total</b>	<b>10,530,736</b>	<b>12,329,641</b>	<b>(1,798,905)</b>	<b>(17.08%)</b>
<b>Mechanical:</b>				
3111 ADMINISTRATION - MECHANICAL DEPT.	1,667,328	1,794,484	(127,156)	(7.63%)
3121 VEHICLE & EQUIPMENT MAINTENANCE	8,996,533	9,586,950	(590,418)	(6.56%)
3129 VEHICLE FLEET RENTAL	(10,663,860)	(11,333,202)	669,342	(6.28%)
<b>Mechanical: Total</b>	<b>-</b>	<b>48,232</b>	<b>(48,232)</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER DEPARTMENTS: TOTAL</b>	<b>10,530,736</b>	<b>12,377,873</b>	<b>(1,847,137)</b>	<b>(17.54%)</b>
<b>EXPENDITURE: TOTAL</b>	<b>340,628,747</b>	<b>341,508,072</b>	<b>(879,325)</b>	<b>(0.26%)</b>